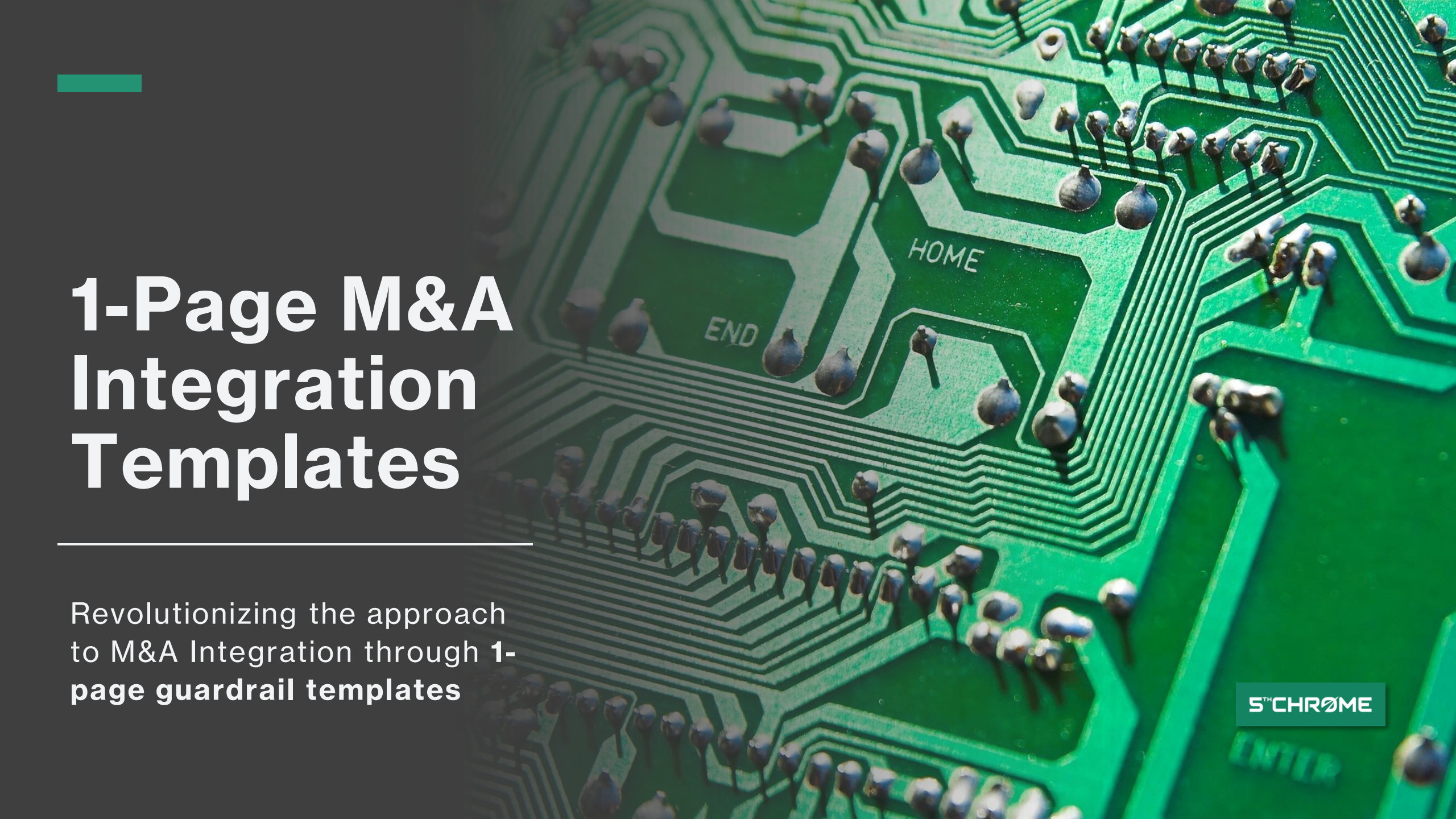


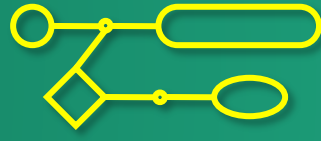


1-Page M&A Integration Templates

Revolutionizing the approach
to M&A Integration through **1-
page guardrail templates**

5TH CHROME

Why 1-page Templates



- ✓ Streamlined Decision Making
 - ✓ Vision and Objectives Clarity
 - ✓ Stakeholder Buy-in
 - ✓ Enhanced Strategic Alignment
 - ✓ Leadership Empowerment
 - ✓ Early Risk Capturing
 - ✓ Efficient Communication
 - ✓ Access to Key Metrics and KPIs
 - ✓ Accelerating Corporate Objectives
- ❑ 9-block Templates
 - ❑ Includes Key and Must-have Elements
 - ❑ Operate as Guardrails
 - ❑ Allows customization
 - ❑ Comprehensive





Enterprise M&A Integration Planning and Design



1. Integration Project Charter
2. Integration Mobilization
3. Integration Project (KPIs)
4. Project Resources
5. Integration Management Office
6. Integration Rationale and Objectives
7. Tools and Templates
8. 100-days
9. Synergies Scope
10. Synergies Realization
11. Revenue Synergies
12. Cost Synergies
13. Go-to-market
14. Marketing
15. Sales
16. Customer Services / Customer Success Team
17. Culture
18. Change Management
19. Communication
20. Workstream Mobilization
21. Technology and Information Management
22. Human Resources & People
23. Employee Synergies and Retention
24. Legal
25. Finance
26. Procurement
27. Facilities and Administration
28. Operational Model
29. Organizational Structure
30. Stakeholder Management
31. Post-Integration Optimization
32. Due Diligence revisit
33. Knowledge transfer from Corp Dev to IMO



1-page Integration Project Charter



Scope and Depth

- Absorption/Tuck-in, Preservation or Symbiotic
- Management consolidation
- Back-Office consolidation
- Operational and Middle-Office consolidation
- Sales and Marketing consolidation
- Enterprise Systems consolidation
- New Organization Model consolidation

Timeline

- Pre-close
- Day-1
- 100-days
- 180-days
- 1 year
- 1+ year

Resources

- Integration Director / Leader
- IMO Leader and core team
- HR and Talent leader
- Finance Leader and Budget Controller
- Technology Leader
- Workstream Leaders
- Communication
- Change and Culture Manager

Business Case

- Benefits of acquisition (market position/access, new capabilities, revenue roll-up)
- Timeline (Break-even point, ROI point)
- Synergies realization roadmap
- Resources requirements

Critical to Quality (CTQ)

- Minimal business disruption
- Loss of key customers
- Loss of key talent
- Loss of key suppliers
- Project CTQ – Minimal overruns, extended timelines

Objectives and Key Results

- Cost synergies realization in 100 days
- Revenue synergies initiation in 100 days
- Revenue synergies significant contribution in 1 year
- Employee Transfer in 100 days

Governance

- Project Champion
- Project Sponsor
- Steering Committee
- Board Member Stakeholder
- Business and Operational Stakeholders
- Alliance and Partnership Stakeholders

Budget and ROI

- Integration Project Resources
- Travel and Living
- Redundancies
- Cost Synergies
- Technology and System Change
- Real-Estate
- Dis-synergies
- Contingencies

Risks

- Financial
- Customer
- Talent and Skills
- Intellectual Property
- Technology
- Compliance
- Operational



1-page Integration Management Office



Integration Charter and Governance

- Project Charter
- Operating Rigor and Governance
- Depth of Integration
- Scope Clarity and Socialization
- Steering Committee Management
- Operating Principles
- Strategy Blueprint
- Expected Outcomes

Performance Management System

- Performance Tracking
- Deliverables Management
- Maintain Accountability
- Performance Reporting

Workstream Management

- Defining Distinct Workstreams
- Workstream Scope and Objectives
- Workstream Planning and Execution
- Cross-workstream Coordination
- Workstream Deliverables
- Workstream Leadership and Accountability
- Workstream Performance and Results Management

Integration Roadmap and Calendar

- Detailed Integration Roadmap
- Critical Activities
- Milestones
- Dependencies
- Integration Calendar
- Key Resource Availability Calendar
- Communication Release Schedules
- Synergies Schedules

Resource Coordination

- Project Resource Allocation and Availability
- Workstream Resources Coordination
- Functional and Operational Resource Management
- Financial Resources and Budget Management
- Technology and Systems Availability
- Collaboration Tools
- Project Management Tools and Frameworks

Tools, Templates and Methodologies

- Document Standards
- Integration Implementation Methodologies
- Charters and Checklists
- Frameworks
- Collaboration Tools
- Project Management Software
- Dashboard Tools
- Synergy Tracking and other spreadsheets

Progress Tracking and Reporting

- Steering Committee Updates
- Progress and Business Updates
- Stakeholder Communication
- Progress Tracking
- Transparency and Control Checks

Issue and Risk Management

- Issues Identification and Capture
- Issues Impact Analysis
- Managing Risk Registers and Scorecards
- Implementing Risk Mitigation
- Issues Management Protocols and Governance
- Escalation Hierarchy
- Issue Resolution Tracking
- Heat Charts

Synergies

- Synergy Identification and Realization
- Synergy Prioritization
- Cross-functional Synergy Management
- Synergies Tracking and Escalation



1-page Synergies Scope



Revenue Synergies

- Cross-selling products or services across combined customer bases.
- Developing new products or services leveraging combined capabilities.
- Expanding into new markets or segments with a broader portfolio.

Cost Synergies

- Consolidating operations to eliminate duplicate facilities and reduce overhead.
- Streamlining supplier contracts and procurement processes for better terms.
- Integrating IT systems to reduce technology costs and improve efficiency.

Operational Synergies

- Combining manufacturing or operational processes to achieve economies of scale.
- Sharing best practices across organizations to improve productivity.
- Leveraging combined logistics and distribution networks to reduce delivery times and costs.

Financial Synergies

- Improving financing conditions through increased scale and consolidated financial statements.
- Optimizing the combined entity's capital structure to reduce cost of capital.
- Achieving tax efficiencies through the restructuring of operations.

Talent and Knowledge Synergies

- Pooling talent and expertise to enhance innovation and R&D capabilities.
- Cross-training teams to broaden skill sets and promote knowledge sharing.
- Creating opportunities for career development and progression within the combined entity.

Market Power Synergies

- Increasing bargaining power with suppliers and customers due to larger scale.
- Enhancing brand recognition and market presence.
- Reducing competition in key markets or segments.

Technology Synergies

- Integrating complementary technologies to create superior product offerings.
- Sharing IT infrastructure and platforms to reduce costs and improve service levels.
- Leveraging data analytics and customer insights across a larger dataset.

Cultural and Organizational Synergies

- Aligning organizational cultures to foster collaboration and innovation.
- Establishing a unified leadership and vision for the combined entity.
- Enhancing employee engagement and satisfaction through shared values and goals.

Compliance and Regulatory Synergies

- Streamlining compliance processes by adopting best practices from each entity.
- Reducing regulatory risks through a unified compliance framework.
- Leveraging combined expertise to navigate regulatory challenges more effectively.



1-page Communication



Communication Strategy Development

- Craft a comprehensive communication strategy that aligns with the overall goals of the M&A integration.
- Identify key messages, target audiences, and the objectives for each audience segment.

Stakeholder Mapping and Analysis

- Conduct a detailed stakeholder analysis to identify all internal and external groups affected by the M&A.
- Understand their concerns, interests, and preferred communication channels.

Key Message Development

- Develop clear, consistent key messages tailored to different stakeholder groups, emphasizing the benefits of the M&A and addressing potential concerns.
- Ensure messages convey the vision, strategy, and expected outcomes of the integration.

Internal Communication Plan

- Design an internal communication plan to keep employees informed, engaged, and motivated throughout the integration process.
- Utilize a variety of channels (e.g., emails, intranet, town halls) to reach all employees, ensuring clarity and consistency.

External Communication Plan

- Develop an external communication plan targeting customers, suppliers, investors, and other key stakeholders outside the organization.
- Highlight the benefits of the merger, continuity plans, and how the integration will serve their needs.

Leadership Engagement & Visibility

- Engage leadership in the communication process, making them visible and accessible to answer questions and provide reassurance.
- Prepare leaders to communicate key messages effectively and empathetically.

Crisis Communication Preparedness

- Anticipate potential crises or negative responses to the M&A and prepare communication strategies to address these challenges proactively.
- Develop a rapid response team to handle sensitive issues and mitigate any negative impact.

Feedback Loops & Two-way Comms

- Establish mechanisms for collecting feedback from various stakeholders to gauge responses and adjust communication strategies as necessary.
- Encourage open, two-way communication to build trust and foster a culture of transparency.

Post-merger Comms Continuity

- Continue communication efforts post-merger to update stakeholders on integration progress, successes, and adjustments to plans.
- Use success stories and positive outcomes to reinforce the benefits of the merger and build long-term support.



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